SYSTEM STRATEGIC OUTCOMES (LEAD)	STRATEGIC PLAN LINK (SCHOOL)	SMART GOALS (SPECIFIC, MEASURABLE, ACHIEVABLE, RESULTS, TIMED)	QCS COMPONENT LINK	GOALS LINKED TO THE COLLEGE STRATEGIC PLAN	SUCCESS INDICATORS	PROGRESS MADE
LEARNING	Expand use of problem-solving strategies and critical thinking techniques in the Year 7 to 9 learning program.  Increase the opportunities for collaboration and creative thought in the Year 7 to 9 learning program.	Work with the College community to develop a Vision for Learning  Develop the use of technology to enhance Teaching and Learning (Data from CEWA survey shows areas for development in the use of technology-specifically around thinking and learning)	301 An Explicit Improvement Agenda  302 Analysis and Discussion of Data  303 A Culture that Promotes Learning  308 Effective Pedagogical Practices	A culture of academic rigour and challenge  Higher levels of student Achievement  Increased student engagement in their own learning	Working with stakeholders and informed by data a Vision for Learning will be developed  This Vision will inform the pedagogical practices to be developed at the College  Working with the school community, the Berry Street Model of Education (BSEM) will be explored to enhance student engagement and develop teachers' toolkit for behaviour management  Develop a clear vision for technology integration in the classroom, which ensures technology is used to enhance Teaching and Learning and is not used as a tool for substitution.  Support staff use of technology to enhance Teaching and Learning by providing appropriate PL opportunities  Clear and focused PL, supported by the ICT Champions, throughout the year to support the development of digital competency	A Vision for Learning and SchoolWide Pedagogy have been developed. Embedding of these pedagogies will now become the focus  Aspects of the BSEM have been introduced and some staff have trialled elements of the toolkit to enhance student engagement.  This vision has developed significantly this year. There is much greater clarity and consistency regarding the software platforms being employed at a college-wide level. Significant staff PL has taken place to upskill staff.  The PL has been developed and delivered by a small team of staff who have emerged from the ICT Champions initiative

Establish intervention programs to meet individual student need – support programs for students experiencing difficulty and extension programs for high achieving	Develop a Gifted and Talented program to enhance the achievement of academically able students  Analyse student data eg Naplan and ATAR in an appropriate and time effective		<ul> <li>The Director of Learning, supported by HOYs and HOLAs, will:         <ul> <li>use data to identify the most academically able students</li> <li>develop programs/opportunities that challenge and develops these students</li> <li>track students' academic achievement</li> <li>engage and collaborate with HOLAs</li> </ul> </li> </ul>	Data tracking meetings were scheduled with DoL and HOY's. Students were invited to Learning excellence classes in Year 8-10. Extension activities such as Ethics Olimpiad, Philosothon were offered.
students.	manner		<ul> <li>The Director of Learning, supported by HOYs and HOLAs, will:         <ul> <li>Use available data to track individual student progress and identify trends across cohorts and Learning Areas</li> <li>Share relevant data with subject teachers</li> </ul> </li> </ul>	All standardised testing results have been uploaded to SEQTA Standardised testing tool. English and Maths department use of NAPLAN, OLNA and P Tests for stream allocation for 2021.

SYSTEM STRATEGIC OUTCOMES (LEAD)	STRATEGIC PLAN LINK (SCHOOL)	SMART GOALS (SPECIFIC, MEASURABLE, ACHIEVABLE, RESULTS, TIMED)	QCS COMPONENT LINK	GOALS LINKED TO THE COLLEGE STRATEGIC PLAN	SUCCESS INDICATORS	PROGRESS MADE
ENGAGEMENT	Provide time and structured opportunities for teaching staff to evaluate the effectiveness of their teaching, receive constructive feedback and use this feedback to make adjustments to practice  Enable and support increased opportunities for the professional growth of staff	Develop a culture of staff Performance and Development	301 An Explicit Improvement Agenda  305 An Expert Teaching Team  308 Effective Pedagogical Practices	Increased teaching quality and consistency	Teachers identify a minimum of two professional goals (as indicated on their Professional Growth Plan) per semester, developed through conversations with their HOLA and shared with their HOLA  Professional Growth Plans enable the ELT to target broad and specific areas of focus for Professional Learning across the College  HOLAs participate in targeted training regarding goal setting and coaching conversations	At the commencement of 2020 all HOLAs began working with their LA staff on their professional growth plans. Due to the urgent need to develop remote learning opportunities due to the Covid 19 pandemic, most staff altered their goals to focus on developing the skills needed for remote T and L. Upon recommencement of face-to-face teaching the focus on ICT related goals continued supported by many PL opportunities in this area.  Professional Learning Groups/Teams will be a focus in 2021  This process has started but needs further development in 2021

				A Performance and Development cycle becomes embedded in the College culture  HOLAs systematically visit classrooms and provide feedback to teachers regarding their specific goals, to support ongoing improvement	Needs further development in 2021 Needs further development in 2021
				The sharing of good practice is explicitly in place. For example, at Learning Area meetings and other forums  Further develop the leadership capacity of Middle Leaders through appropriate PL	A very successful leadership stream for all emerging, middle and senior leaders was completed. The 7 sessions were exceptionally well attended, and feedback was positive. The content was put into practice on many occasions during the year.
ENGAGEMENT	Establish intervention programs to meet individual student needs support programs for students experiencing difficulty and extension programs for high achieving students	Increase the retention of Aboriginal Students to the end of Year 12 with achievement of WACE	303 A culture that promotes learning	Mentoring and counselling of students as necessary  Increased engagement of indigenous students in the learning process including more effective identification of pathways  The creation of Personal Learning Plans ALO and Mentor available to staff for classroom involvement to assist with teaching and learning	AILO and AITA engaged in   data tracking of students with meetings with Director of Learning and AILO and AITA and follow up.  Year 11 Course counselling process  PLP's created for
					aboriginal students.

SYSTEM STRATEGIC OUTCOMES (LEAD)	STRATEGIC PLAN LINK (SCHOOL)	SMART GOALS (SPECIFIC, MEASURABLE, ACHIEVABLE, RESULTS, TIMED)	QCS COMPONENT LINK	GOALS LINKED TO THE COLLEGE STRATEGIC PLAN	SUCCESS INDICATORS	PROGRESS MADE
ACCOUNTABILITY (STEWARDSHIP)	Develop a plan to increase Community knowledge of the strengths and achievements of the College.	Review enrolment processes to ensure prospective students are enrolled in a timely fashion	201 Engagement with the School Community  304 Targeted Use of School Resources	Strong enrolment of new students and retention of existing students  Good governance and resource allocation to advance our mission	Investigate and implement strategies to increase enrolments at Year 7 entry level	Various new strategies were implemented to promote an awareness of the College via social media and mainstream media. New data was collected to better analyse sources of enquiry. A new and comprehensive marketing database linked to online enrolment packages will be implemented early 2021 so we may understand where future opportunities may arise and allow us to implement a structured marketing strategy.
					Streamline the enrolment process. Evaluate and implement digital enrolment packages	Online enrolment packages have been reviewed and a package selected, tested and installed for roll-out in the first quarter of 2021. The Year 7 transition processes to be documented in a welcome pack for new students

				<u> </u>	·	
SYSTEM STRATEGIC OUTCOMES (LEAD)	STRATEGIC PLAN LINK (SCHOOL)	SMART GOALS (SPECIFIC, MEASURABLE, ACHIEVABLE, RESULTS, TIMED)	QCS COMPONENT LINK	GOALS LINKED TO THE COLLEGE STRATEGIC PLAN	SUCCESS INDICATORS	PROGRESS MADE
DISCIPLESHIP	Continue to develop opportunities for students, staff and parents to meet the needs of those in the Community through Christian Service	Develop authentic relationships with wider community groups to build community and develop a genuine definition of Christian Service Learning	102 Integrating Catholic Faith, Life and Culture  201Engagement with the School Community  202 Wider Community Partnerships 401 Staff Wellbeing  402 Pastoral Care of Students	Ongoing support for personal faith development  Understanding of the College Mission and Guiding Lights  Passion and commitment to serve those less fortunate	A program of sequential, meaningful and genuine Christian Service Learning for all Year groups  An initial plan for Staff Service and Retreat opportunities	The program was significantly impacted by restrictions applied due to the Covid 19 pandemic. We will continue to review the program in 2021  Staff service commenced with two groups of staff attending Ronald McDonald House to provide services to families as required  There was a small uptake by staff for the retreat offered. As a result, it was decided to postpone this retreat until 2021